



March 2026 President's Letter and 2025 Overview

The mission of Urantia Foundation is to seed *The Urantia Book* and its teachings globally.

The vision of Urantia Foundation is to foster the spiritual transformation of humankind by presenting to the world the teachings of *The Urantia Book* by means commensurate with our values and faith in a loving God.



Dear Urantia Foundation donors, volunteers, supporters, and internal staff,

2025 was both productive and encouraging for the Foundation as the revelation continues to gain momentum.

As I reflect on the past twelve months, I'm grateful for the tangible progress we made together: expanding our reach in China and Korea, launching the fund for a Cultural and Educational Center, resolving the long-standing Spanish revision issue, meeting our financial and fundraising targets, advancing the Mustard Seed Grants Program, achieving our book distribution goals, having successful trimesters at Urantia Book International School (UBIS), and continuing generational succession planning.

None of this happens without committed people. Thank you for your faithful service and support. Your efforts matter and are making a real difference.

Looking Forward

Progress is the watchword of the universe and of *The Urantia Book's* entry into the world.

If seeding this revelation and its teachings into society is a thousand-year project, we are still in the earliest chapters. If you draw a ten-inch line to represent that timeline, we have not yet reached the first inch. And yet progress is real.

Since publication, more than two million books have been sold, given away, or downloaded. In the international study group directory, over 530 active study groups worldwide are registered. We know there are more private study groups beyond our current view. The revelation is quietly taking root.

It is reasonable to imagine that, in a thousand years, *The Urantia Book* will be among the most widely read religious texts in the world. Our responsibility today is to prepare for that future. Our work is to build a strong, stable, and enduring foundation for the revelation—so that, regardless of social, political, or economic conditions, its teachings continue to uplift and civilize our world.

I often reflect on the wisdom of the Contact Commission, the people first entrusted with stewarding the revelation to humanity. Their counsel was simple and enduring: be patient. This project is larger than any of us. Be brave—do not shrink from the responsibility of sharing the revelation wisely. Be realistic in your expectations, remembering that lasting spiritual evolution unfolds steadily, not suddenly.

The acts are ours; the consequences are God's. Evolution is slow—but it is sure. As the Master said, "In an age to come the gospel which I declare to you will rule this very world." 143:1.4 (1608.1)

Strategic Priorities

In the years ahead, our work is clear:

1. Expand digital and physical distribution of an affordable, high-quality book worldwide.
2. Provide excellent translations so that 85% of the world's population can read the revelation in their native language.
3. Strengthen educational efforts to deepen understanding and encourage the formation of thousands of independent global study groups.
4. Support decentralized outreach and education through the Mustard Seed Grants Program.
5. Grow our online and social media presence to meet new generations where they are.
6. Nurture a spiritually united, globally connected, decentralized community of believers.
7. Build a lasting financial base large enough to protect the revelation and support future generations.
8. Plan and fund a new Global Cultural and Educational Center.

Creating and sustaining thousands of study groups is vital. A publication mandate was presented to the early leaders instructing: "Thousands of study groups must be brought into existence, and the book must be translated into many tongues. Thus, will the book be in readiness when the battle for man's liberty is finally won and the world is once more made safe for the religion of Jesus and the freedom of mankind."

When there are thousands of decentralized, shining lights—small circles of sincere seekers studying and living these teachings—the world becomes ready for the revelation to take hold.

We all are deeply privileged to serve Michael as a steward of this revelation during these early years. Few generations have the opportunity to participate in the growth of a revelatory project destined to transfigure humanity's spiritual course. When, on the mansion worlds, we more fully grasp the significance of this revelation and its unfolding impact, we will look back with profound gratitude for being permitted to help lay its foundation. That is a privilege of eternal value—and one we will forever cherish.

2025 Achievements Beyond Day-to-Day Operations

This past year stands out as one of our most productive and forward-moving seasons. Together, we advanced a thoughtful generational transition, strengthened relationships with readers and community groups, delivered solid investment performance, stayed under budget, and met or exceeded our goals for book distribution, translations, and fundraising.

These accomplishments reflect the faithful service of many. Our working board and committees have generously given of their time and treasure. Executive Director Tamara Strumfeld and her team have demonstrated exceptional professionalism, focus, and dedication. Volunteers have given generously of their time and talents. And our donors have provided the resources that fuel the engine of progress.

Books

- 23,840 books sold (up 7% from 2024)
- 53,567 downloads (up 21% from 2024)
- 29,300 books printed in English, Korean, Portuguese, and Spanish

Global Cultural and Educational Center

After a couple of years of contemplation and discussion, the board approved a 50-year plan to create a Global Cultural and Educational Center for the revelation. We initiated a new fund to turn this vision into reality.

Outreach

- 961,869 visitors to urantia.org; 741,912 active users
- Top five visiting countries: United States, Brazil, Mexico, Spain, and Canada
- 37,865 visitors to the Chinese section of the website in the final quarter of 2025
- 1,657 free outreach books distributed
- Outreach visits to Korea and Taiwan
- Two Mustard Seed Grants Program rounds, awarding 16 grants across 11 countries
- 440 copies of *The Untold Story of Jesus* sent from Urantia Press to ministers in the United States

Translations

- Advanced the 1993 and 2021 Spanish revisions
- Continued progress on the Tagalog translation and the Portuguese revision.
- Published a Croatian and a Ukrainian translation in the new [Library for Translations and Revisions](#). This library contains all translations published by Urantia Foundation, along with select translations produced independently of the Foundation.

Education

- Delivered three trimesters of [UBIS](#) courses in nine languages; 53 courses offered; 734 students enrolled
- Hosted Cultural Advisory Council meetings, the fourth Science Symposium, and a donor event
- Continued as a participating sponsor of the international [Urantia Book Study Group Directory](#) team

Financial Stewardship

In 2025, we exceeded our fundraising goals for both unrestricted and restricted gifts, finished the year under budget, completed a clean independent audit, and filed our Form 990 on time. These outcomes reflect careful stewardship and the faithful generosity of our donors.

Our financial management philosophy remains disciplined and moderately risk averse. We do not engage in deficit spending. Each year, we align expenses with reliable income to ensure stability and sustainability.

- Unrestricted donations and third-floor rental income: **\$1,105,442**
- Annual expenses: **\$1,008,792**
- Restricted gifts received: **\$299,594**

Urantia Foundation's total net worth, including the building at 533 W Diversey Parkway, is **\$22,967,529**. Of that amount, **\$21,157,182** is invested in six funds managed by Fidelity and Morgan Stanley:

- \$9,277,879—Hales Fund
- \$1,798,000—Perpetual Printing Fund
- \$7,064,023—Revelation Bridge Fund
- \$1,798,414—Reserve Fund
- \$ 815,323—Mustard Seed Grants Fund
- \$ 240,205—Urantia Book International School Fund

Donor-restricted funds account for just over 51% of invested assets.

Our long-term financial objective is to reach **\$40 million by 2035** and **\$80 million by 2050**. Estate gifts and legacy contributions will be central to building this treasury for future generations.

The envisioned Cultural and Educational Center—including a temple to the Father and a monument to Michael—will require an estimated **\$50 million** to build.

Are these goals ambitious? Yes. Are they unrealistic? No.

Across the United States, major religious institutions, universities, and charitable foundations steward vast resources. For example, The Church of Jesus Christ of Latter-day Saints is estimated at \$250 billion in assets, Harvard University holds over \$50 billion in investments, and the Gates Foundation manages over \$70 billion.

By comparison, our long-term goals are modest given the magnitude of what we steward. Urantia Foundation must be financially prepared to endure economic downturns, global instability, multigenerational initiatives, and opportunistic outreach programs.

Conclusion

2025 was a year of faithful stewardship, thoughtful growth, generous giving, and devoted volunteer service. It demonstrates what is possible when we work in trust, unity, and shared purpose.

We are in the early stages of a worldwide spiritual transformation. The trajectory is steady and upward—though not rushed.

With your prayers, courage, generosity, and faith, we will build something meant to endure for centuries.

Thank you for your loving service to the revelation. It is an honor to serve alongside you.

Be of good cheer,

Mo Siegel, President, Urantia Foundation

On behalf of the Urantia Foundation Board of Trustees

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